VOLVO

APPEARANCE RELEASE FORM

I, the undersigned, authorize VOLVO CAR MALAYSIA SDN BHD, its subsidiaries and related corporations, including the Volvo Car Group of companies (hereinafter referred to as "Volvo Cars"), to make use of my likeness and appearance in its marketing materials ("Volvo Executive Merdeka Sales").

I agree that Volvo Cars may film and/or photograph me, and record my voice, conversation, and sounds, including any performance, in connection with my appearance. I understand that Volvo Cars will be the sole owner of the results and proceeds of such filming, photographing, and recording ("Materials") with the exclusive right, throughout the world, including copyright, to use and to license others to use all or any portion of the Materials, whether in connection with the Project or otherwise.

I further agree that Volvo Cars may use and license others to use the Materials, my name, voice, likeness for promotion, advertising, sale, re-creations of events in connection with the Project or otherwise throughout the universe, in all media and social media (including Facebook, Instagram, LinkedIn and YouTube), now known or hereafter devised, in perpetuity. I waive the right to inspect or approve versions of my image used for publication that may be used by Volvo Cars.

I acknowledge that Volvo Cars will rely on this permission, potentially at substantial cost to Volvo Cars, and I agree not to assert any claim of any nature whatsoever (including any claims for injunctive relief or money damages, all of which I hereby knowingly waive) against anyone relating to the exercise of this permission or to the use of the Materials by Volvo Cars, or with the consent of Volvo Cars.

I agree to release, defend, indemnify and hold Volvo Cars harmless from any and all claims, demands, costs (including legal fees) and causes of action of any kind or nature whatsoever now and in the future, including without limitation defamation, bodily harm, infliction of emotional distress and invasion of privacy, arising out of or in connection with my appearance, statements or actions in or in connection with the Project.

I consent to Volvo Cars, collecting, holding, processing, and accessing my personal data for all purposes relating to the Project (including transferring such personal data to a country or territory outside Malaysia) and to Volvo Cars making such information available to affiliates and third parties such as communication agencies. For more information on your rights in relation to processing of your personal data, please visit www.volvocars.com/my/v/legal/pdpa-eng. Volvo Cars will comply with and ensure that its processes the personal information in accordance the Personal Data Protection Act 2010.

This release is governed by the laws of Malaysia and all disputes shall be referred exclusively to the courts of Malaysia.

I am 18 years of age and competent to contract in my own name.